

**EDC WARREN COUNTY  
MONTHLY FINANCIAL REPORT  
SEPTEMBER 2023**

**SEPTEMBER 2023 Highlights**

**Statement of Financial Position**

Fund Balance: \$1,205,831

Accounts Receivable \$140,445

- in Oct. we received the WC contract payments for July & Aug 2023
- added the 50k receivable for the ARPA Housing grant

Accounts Payable \$232.46

**Statement of Activities**

MTD

- Membership for 250 is reciprocal
- Ticket sales have been solid
- Income ahead of the Sept budget
- Expenses are under budget for Sept.

YTD

- Recording the ARPA housing grant as a receivable improves bottom line
- Overall tracking well to the recast budget and the fund balance spend (64k)– expenses under by 10k, income under by 4k

## Stmnt of Financial Position MTD vs Dec 2022

As of September 30, 2023

	Dec 31, 22	Sep 30, 23
<b>ASSETS</b>		
<b>Current Assets</b>		
Checking/Savings	693,028.84	420,572.96
Accounts Receivable	85,000.00	140,044.56
<b>Other Current Assets</b>		
Cash Equivalents	0.00	250,000.00
Prepaid Expenses	3,365.59	0.00
Prepaid Insurance	3,207.77	3,207.77
Prepaid taxes	4,237.34	4,654.75
Security Deposit	3,895.00	3,895.00
<b>Total Other Current Assets</b>	<b>14,705.70</b>	<b>261,757.52</b>
<b>Total Current Assets</b>	<b>792,734.54</b>	<b>822,375.04</b>
<b>Fixed Assets</b>		
Accumulated Amortization	-32,877.00	-32,877.00
Accumulated Depreciation	-43,043.69	-43,043.69
Furniture and Equipment	52,995.86	52,995.86
Land - HRLDC merger	86,145.74	86,145.74
Land Development - QIP	44,291.27	44,291.27
Website Design	48,658.74	48,658.74
<b>Total Fixed Assets</b>	<b>156,170.92</b>	<b>156,170.92</b>
<b>Other Assets</b>		
Right of Use Asset	216,036.00	216,036.00
Software License	11,250.00	11,250.00
<b>Total Other Assets</b>	<b>227,286.00</b>	<b>227,286.00</b>
<b>TOTAL ASSETS</b>	<b>1,176,191.46</b>	<b>1,205,831.96</b>
<b>LIABILITIES &amp; EQUITY</b>		
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Accounts Payable	6,584.40	232.46
<b>Other Current Liabilities</b>		
ST Lease Liability	43,985.00	43,985.00
Deferred Income - Other	57,000.00	57,000.00
Accrued Expense	654.25	0.00
Accrued Payroll	11,447.18	0.34
SEP/IRA Salary Deferrals	0.00	1,748.95
<b>Total Other Current Liabilities</b>	<b>113,086.43</b>	<b>102,734.29</b>
<b>Total Current Liabilities</b>	<b>119,670.83</b>	<b>102,966.75</b>
<b>Long Term Liabilities</b>	<b>172,051.00</b>	<b>172,051.00</b>
<b>Total Liabilities</b>	<b>291,721.83</b>	<b>275,017.75</b>
<b>Equity</b>		

## EDC

## Stmnt of Financial Position MTD vs Dec 2022

As of September 30, 2023

	<u>Dec 31, 22</u>	<u>Sep 30, 23</u>
<b>Board Designated</b>		
<b>ARPA</b>	0.00	30,000.00
<b>Operating Reserve</b>	241,472.93	241,472.93
<b>Property Carrying Costs</b>	110,660.17	110,660.17
<b>Regional Loan Fund</b>	50,302.85	50,302.85
<b>Total Board Designated</b>	402,435.95	432,435.95
<b>Restricted Funds</b>		
<b>Queensbury Projects</b>	137,433.17	137,433.17
<b>Total Restricted Funds</b>	137,433.17	137,433.17
<b>Retained Earnings</b>	600,553.48	314,600.51
<b>Net Income</b>	-255,952.97	46,344.58
<b>Total Equity</b>	884,469.63	930,814.21
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b><u>1,176,191.46</u></b>	<b><u>1,205,831.96</u></b>

**EDC**  
**Statement of Activities MTD**  
September 2023

	Sep 23	Budget	\$ Over Budget
<b>Ordinary Income/Expense</b>			
<b>Income</b>			
<b>Contract Services</b>			
City of Glens Falls	2,500.00	2,500.00	0.00
Town of Queensbury	0.00	0.00	0.00
Warren County	29,166.66	29,166.66	0.00
Warren County LDC	4,166.66	4,166.66	0.00
<b>Total Contract Services</b>	35,833.32	35,833.32	0.00
Contributions - misc	0.00	0.00	0.00
EDC Events	4,276.88	1,500.00	2,776.88
Grant	0.00	0.00	0.00
In-kind Services	0.00	0.00	0.00
<b>Member Contribution</b>			
Members - In-kind Contributions	884.00	384.00	500.00
Tier 3 (1-2 employees)	250.00		
Member Contribution - Other	0.00	0.00	0.00
<b>Total Member Contribution</b>	1,134.00	384.00	750.00
<b>Non-Operating Income</b>			
Miscellaneous	575.00		
Interest Income	8.28	41.67	-33.39
<b>Total Non-Operating Income</b>	583.28	41.67	541.61
<b>Total Income</b>	41,827.48	37,758.99	4,068.49
<b>Gross Profit</b>	41,827.48	37,758.99	4,068.49
<b>Expense</b>			
Amortization	0.00	0.00	0.00
<b>BOARD &amp; ORG DEVELOPMENT</b>			
Accounting	0.00	0.00	0.00
EDC Events	231.87	1,000.00	-768.13
Insurance - Business	0.00	0.00	0.00
Member Recruitment	0.00	0.00	0.00
Legal	96.00	833.33	-737.33
Membership/Event Planning	0.00	318.18	-318.18
Prof Development/Training	325.00	125.00	200.00
<b>Total BOARD &amp; ORG DEVELOPMENT</b>	652.87	2,276.51	-1,623.64
Depreciation	0.00	0.00	0.00
Events	0.00	0.00	0.00
Insurance Loss	0.00	0.00	0.00
Interest Expense	0.00	0.00	0.00
Office Furniture & Equipment	0.00	0.00	0.00
<b>PERSONNEL</b>			
Disability/PFL	-101.88		
fsa account	-223.70		

**EDC**  
**Statement of Activities MTD**  
**September 2023**

	<u>Sep 23</u>	<u>Budget</u>	<u>\$ Over Budget</u>
Insurance	2,336.69	2,690.25	-353.56
Payroll Administration Fees	196.26	203.84	-7.58
Payroll Taxes	2,441.85	3,428.44	-986.59
Retirement Contributions	2,093.28	3,643.82	-1,550.54
Salary - EDC	32,816.35	40,334.58	-7,518.23
PERSONNEL - Other	0.00	0.00	0.00
<b>Total PERSONNEL</b>	<b>39,558.85</b>	<b>50,300.93</b>	<b>-10,742.08</b>
<b>PROGRAM EXPENSES</b>			
Business Development	0.00	2,000.00	-2,000.00
Capacity Planning/Prod Improv	2,417.42	2,090.91	326.51
Dues-Subscript	608.78	600.00	8.78
Hosting/Meeting-Marketing	160.55	1,250.00	-1,089.45
Marketing-Contracted Services	2,531.25	2,083.33	447.92
Property Maintenance	0.00	125.00	-125.00
Property Taxes	1,572.54	2,500.00	-927.46
Software	0.00	0.00	0.00
Website Enhancement	0.00	0.00	0.00
<b>Total PROGRAM EXPENSES</b>	<b>7,290.54</b>	<b>10,649.24</b>	<b>-3,358.70</b>
Services	48.00		
<b>TOTAL OVERHEAD</b>			
Gas & Electric	232.46	300.00	-67.54
Connectivity	292.14	550.00	-257.86
Copier	230.00	233.33	-3.33
FF&E	0.00	150.00	-150.00
Hardware/system maintenance	1,524.99	1,700.00	-175.01
Janitorial Service	384.00	384.00	0.00
Office Supplies	859.21	125.00	734.21
Postage Meter	0.00	50.00	-50.00
Rent	3,445.00	3,500.00	-55.00
Software	0.00	129.79	-129.79
<b>Total TOTAL OVERHEAD</b>	<b>6,967.80</b>	<b>7,122.12</b>	<b>-154.32</b>
<b>Total Expense</b>	<b>54,518.06</b>	<b>70,348.80</b>	<b>-15,830.74</b>
<b>Net Ordinary Income</b>	<b>-12,690.58</b>	<b>-32,589.81</b>	<b>19,899.23</b>
<b>Other Income/Expense</b>			
Other Income	5.94		
<b>Net Other Income</b>	<b>5.94</b>	<b>0.00</b>	<b>5.94</b>
<b>Net Income</b>	<b>-12,684.64</b>	<b>-32,589.81</b>	<b>19,905.17</b>

**EDC**  
**Statement of Activities FYTD**  
 January through September 2023

	Jan - Sep 23	Budget	\$ Over Budget
<b>Ordinary Income/Expense</b>			
<b>Income</b>			
<b>Contract Services</b>			
City of Glens Falls	7,500.00	7,500.00	0.00
Town of Queensbury	114,000.00	114,000.00	0.00
Warren County	262,499.94	262,499.94	0.00
Warren County LDC	37,499.94	37,499.94	0.00
<b>Total Contract Services</b>	421,499.88	421,499.88	0.00
<b>EDC Events</b>			
Attendance	6,982.88	11,000.00	-4,017.12
Sponsorship	1,750.00	11,000.00	-9,250.00
<b>Total EDC Events</b>	8,732.88	22,000.00	-13,267.12
<b>Grant</b>			
Foundation	2,000.00		
NYS	50,000.00	50,000.00	0.00
<b>Total Grant</b>	52,000.00	50,000.00	2,000.00
<b>Member Contribution</b>			
Members - In-kind Contributions	8,291.00	3,456.00	4,835.00
Leadership Circle (lg employer)	25,000.00		
Tier 1 (more than 25 employees)	27,500.00		
Tier 2 (under 25 employees)	19,000.00		
Tier 3 (1-2 employees)	2,000.00		
Member Contribution - Other	0.00	95,392.00	-95,392.00
<b>Total Member Contribution</b>	81,791.00	98,848.00	-17,057.00
<b>Non-Operating Income</b>			
Miscellaneous	619.50		
Interest Income	230.93	375.03	-144.10
<b>Total Non-Operating Income</b>	850.43	375.03	475.40
<b>Total Income</b>	564,874.19	592,722.91	-27,848.72
<b>Gross Profit</b>	564,874.19	592,722.91	-27,848.72
<b>Expense</b>			
<b>BOARD &amp; ORG DEVELOPMENT</b>			
Accounting	11,801.92	15,000.00	-3,198.08
<b>EDC Events</b>			
Facility Rental	850.00		
Catering	1,582.24		
Advertising & Promotion	72.50		
Miscellaneous	786.66		
EDC Events - Other	5,000.00	14,000.00	-9,000.00
<b>Total EDC Events</b>	8,291.40	14,000.00	-5,708.60
<b>Insurance - Business</b>	7,329.71	8,000.00	-670.29
<b>Legal</b>	7,524.00	7,499.97	24.03
<b>Membership/Event Planning</b>	0.00	2,545.44	-2,545.44
<b>Prof Development/Training</b>	325.00	1,125.00	-800.00
<b>Total BOARD &amp; ORG DEVELOPMENT</b>	35,272.03	48,170.41	-12,898.38
<b>PERSONNEL</b>			
Disability/PFL	490.42		
fsa account	-183.32		
Insurance	27,119.63	26,902.50	217.13
<b>Payroll Administration Fees</b>	1,675.56	1,590.00	85.56
<b>Payroll Taxes</b>	21,324.84	26,741.86	-5,417.02
<b>Retirement Contributions</b>	20,287.31	27,544.94	-7,257.63

**EDC**  
**Statement of Activities FYTD**  
**January through September 2023**

	Jan - Sep 23	Budget	\$ Over Budget
Salary - EDC	272,338.58	314,610.06	-42,271.48
PERSONNEL - Other	550.00	0.00	550.00
<b>Total PERSONNEL</b>	<b>343,603.02</b>	<b>397,389.36</b>	<b>-53,786.34</b>
<b>PROGRAM EXPENSES</b>			
Business Development	0.00	14,000.00	-14,000.00
Capacity Planning/Prod Improv	8,824.43	16,727.27	-7,902.84
Dues-Subscript	13,993.23	13,750.00	243.23
Hosting/Meeting-Marketing	2,014.04	11,250.00	-9,235.96
Marketing-Contracted Services	29,814.82	18,749.97	11,064.85
Property Maintenance	2,257.03	1,125.00	1,132.03
Property Taxes	7,793.69	8,350.00	-556.31
Website Enhancement	6,363.75	6,375.00	-11.25
<b>Total PROGRAM EXPENSES</b>	<b>71,060.99</b>	<b>90,327.24</b>	<b>-19,266.25</b>
Services	375.69		
<b>TOTAL OVERHEAD</b>			
Gas & Electric	2,689.49	2,700.00	-10.51
Connectivity	4,284.66	4,950.00	-665.34
Copier	2,081.50	2,099.97	-18.47
FF&E	1,709.36	1,050.00	659.36
Hardware/system maintenance	14,748.09	15,300.00	-551.91
Janitorial Service	3,456.00	3,456.00	0.00
Office Supplies	4,890.74	1,125.00	3,765.74
Postage Meter	-162.18	450.00	-612.18
Rent	34,450.00	33,494.00	956.00
Software	0.00	1,168.11	-1,168.11
<b>Total TOTAL OVERHEAD</b>	<b>68,147.66</b>	<b>65,793.08</b>	<b>2,354.58</b>
Travel Reimburse	70.22		
<b>Total Expense</b>	<b>518,529.61</b>	<b>601,680.09</b>	<b>-83,150.48</b>
<b>Net Ordinary Income</b>	<b>46,344.58</b>	<b>-8,957.18</b>	<b>55,301.76</b>
<b>Net Income</b>	<b>46,344.58</b>	<b>-8,957.18</b>	<b>55,301.76</b>

**EDC**  
**SEPT 2023 YTD Actual V Recast YTD**  
 January through September 2023

	<u>ACTUAL</u>	<u>RECAST</u>	<u>VARIANCE</u>
	<u>Jan - Sep 23</u>	<u>Jan - Sep 23</u>	<u>Jan - Sep 23</u>
<b>Ordinary Income/Expense</b>			
<b>Income</b>			
<b>Contract Services</b>			
City of Glens Falls	7,500.00	7,500.00	-
Town of Queensbury	114,000.00	114,000.00	-
Warren County	262,499.94	262,499.94	-
Warren County LDC	37,499.94	37,499.99	(0.05)
<b>Total Contract Services</b>	<u>421,499.88</u>	<u>421,499.93</u>	<u>(0.05)</u>
<b>EDC Events</b>			-
Attendance	6,982.88	2,806.00	4,176.88
Sponsorship	1,750.00	10,750.00	(9,000.00)
<b>Total EDC Events</b>	<u>8,732.88</u>	<u>13,556.00</u>	<u>(4,823.12)</u>
<b>Grant</b>	2,000.00	7,500.00	(5,500.00)
<b>Member Contribution</b>			-
Members - In-kind Contributions	8,291.00	7,441.00	850.00
Leadership Circle (lg employer)	25,000.00	25,000.00	-
Tier 1 (more than 25 employees)	27,500.00	27,000.00	500.00
Tier 2 (under 25 employees)	19,000.00	14,850.00	4,150.00
Tier 3 (1-2 employees)	2,000.00	1,500.00	500.00
<b>Total Member Contribution</b>	<u>81,791.00</u>	<u>75,791.00</u>	<u>6,000.00</u>
<b>Non-Operating Income</b>			-
Miscellaneous	619.50	44.50	575.00
Interest Income	230.93	336.51	(105.58)
<b>Total Non-Operating Income</b>	<u>850.43</u>	<u>381.01</u>	<u>469.42</u>
<b>Total Income</b>	<u>514,874.19</u>	<u>518,727.94</u>	<u>(3,853.75)</u>
<b>Gross Profit</b>	514,874.19	518,727.94	(3,853.75)
<b>Expense</b>			
<b>BOARD &amp; ORG DEVELOPMENT</b>			-
Accounting	11,801.92	11,801.92	-
EDC Events	8,291.40	13,059.53	(4,768.13)
Insurance - Business	7,329.71	6,327.71	1,002.00
Legal	7,524.00	9,714.00	(2,190.00)
Prof Development/Training	325.00	-	325.00
<b>Total BOARD &amp; ORG DEVELOPMENT</b>	<u>35,272.03</u>	<u>40,903.16</u>	<u>(5,631.13)</u>
<b>PERSONNEL</b>			-
Disability/PFL	490.42	476.24	14.18
fsa account	(183.32)	388.58	(571.90)
Health Insurance	27,119.63	27,608.33	(488.70)
Payroll Administration Fees	1,675.56	1,599.71	75.85
Payroll Taxes	21,324.84	21,117.07	207.77
Retirement Contributions	20,287.31	21,319.15	(1,031.84)



**EDC****SEPT 2023 YTD Actual V Recast YTD**

January through September 2023

	<b>ACTUAL</b>	<b>RECAST</b>	<b>VARIANCE</b>
	<b>Jan - Sep 23</b>	<b>Jan - Sep 23</b>	<b>Jan - Sep 23</b>
Salary - EDC	272,888.58	274,583.19	(1,694.61)
<b>Total PERSONNEL</b>	<b>343,603.02</b>	<b>347,092.27</b>	<b>(3,489.25)</b>
<b>PROGRAM EXPENSES</b>			-
Capacity Planning/Prod Improv	8,824.43	9,824.06	(999.63)
Dues-Subscript	13,993.23	13,723.10	270.13
Hosting/Meeting-Marketing	2,014.04	1,597.49	416.55
Marketing-Contracted Services	29,814.82	28,420.95	1,393.87
Property Maintenance	2,257.03	2,257.03	-
Property Taxes	7,793.69	8,350.00	(556.31)
Website Enhancement	6,363.75	6,363.75	-
<b>TOTAL PROGRAM EXPENSES</b>	<b>71,060.99</b>	<b>70,536.38</b>	<b>524.61</b>
Services	375.69	-	375.69
<b>OVERHEAD</b>			-
Gas & Electric	2,689.49	2,745.17	(55.68)
Connectivity	4,284.66	4,478.40	(193.74)
Copier	2,081.50	2,081.50	-
Hardware/system maintenance	1,709.36	14,667.08	(12,957.72)
Tot Janitorial Service	14,748.09	3,456.00	11,292.09
TO miscellaneous	3,456.00	367.69	3,088.31
Office Supplies	4,890.74	4,589.46	301.28
Postage Meter	(162.18)	(162.18)	-
Rent	34,450.00	31,005.00	3,445.00
<b>Total TOTAL OVERHEAD</b>	<b>68,147.66</b>	<b>63,228.12</b>	<b>4,919.54</b>
Travel Reimburse	70.22	7,570.22	(7,500.00)
<b>Total Expense</b>	<b>518,529.61</b>	<b>529,330.15</b>	<b>(10,800.54)</b>
<b>Net Ordinary Income</b>	<b>(3,655.42)</b>	<b>(10,602.20)</b>	<b>6,946.78</b>
<b>Net Income</b>	<b>(3,655.42)</b>	<b>(10,602.20)</b>	<b>6,946.78</b>

**EDC**  
**Statement of Cash Flows MTD**  
September 2023

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	<u>Sep 23</u>
<b>OPERATING ACTIVITIES</b>	
Net Income	-12,684.64
Adjustments to reconcile Net Income to net cash provided by operations:	
Accounts Receivable	-23,333.34
Prepaid taxes	-2,358.79
Accounts Payable	-6,640.77
SEP/IRA Salary Deferrals	349.79
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Net cash provided by Operating Activities	-44,667.75
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Net cash increase for period	-44,667.75
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Cash at beginning of period	465,240.71
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Cash at end of period	<u><b>420,572.96</b></u>

**EDC**  
**Statement of Cash Flows FYTD**  
January through September 2023

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	<u>Jan - Sep 23</u>
<b>OPERATING ACTIVITIES</b>	
Net Income	46,344.58
Adjustments to reconcile Net Income to net cash provided by operations:	
Accounts Receivable	-55,044.56
Cash Equivalents	-250,000.00
Prepaid Expenses	3,365.59
Prepaid taxes	-417.41
Accounts Payable	-6,351.94
Accrued Expense	-654.25
Accrued Payroll	-11,446.84
SEP/IRA Salary Deferrals	1,748.95
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Net cash provided by Operating Activities	-272,455.88
<b>FINANCING ACTIVITIES</b>	
Board Designated:ARPA	30,000.00
Retained Earnings	-30,000.00
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Net cash provided by Financing Activities	0.00
Net cash increase for period	-272,455.88
Cash at beginning of period	693,028.84
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Cash at end of period	<b><u>420,572.96</u></b>

**EDC**  
**2. A/R Aging Summary**  
As of September 30, 2023

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	<u>Current</u>	<u>1 - 30</u>	<u>31 - 60</u>	<u>61 - 90</u>	<u>&gt; 90</u>	<u>TOTAL</u>
Adirondack Regional Business Incubator	0.00	0.00	0.00	0.00	0.00	0.00
City of Glens Falls	0.00	2,500.00	0.00	0.00	0.00	2,500.00
Travis Whitehead	0.00	0.00	0.00	0.00	44.50	44.50
Warren County	0.00	58,333.32	0.00	29,166.66	0.00	87,499.98
Warren County ARPA	0.00	0.00	0.00	0.00	50,000.00	50,000.00
Warren County Local Development Corporati	0.00	0.00	0.00	0.00	0.08	0.08
<b>TOTAL</b>	<b>0.00</b>	<b>60,833.32</b>	<b>0.00</b>	<b>29,166.66</b>	<b>50,044.58</b>	<b>140,044.56</b>

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10/03/23

**EDC**  
**A/P Aging Summary**  
As of September 30, 2023

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	<u>Current</u>	<u>1 - 30</u>	<u>31 - 60</u>	<u>61 - 90</u>	<u>&gt; 90</u>	<u>TOTAL</u>
Nat'l Grid	0.00	232.46	0.00	0.00	0.00	232.46
<b>TOTAL</b>	<b><u>0.00</u></b>	<b><u>232.46</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>232.46</u></b>

**EDC**  
**Find Report**  
**September 2023**

Type	Date	Num	Name	Amount
<b>Sep 23</b>				
Check	09/12/2023	dd	The Blackburn Gallery	-330.77
Check	09/25/2023	dd	The Business Journals	-170.00
Check	09/11/2023	dd	Rural Housing Coalition	-325.00
Check	09/26/2023	DD	Common Ground Alliance	-44.76
Check	09/22/2023	DD	Constant Contact	-75.00
Check	09/23/2023	DD	Zoom	-40.00
Check	09/26/2023	DD	Adirondack Daily Enterprise	-19.00
Check	09/05/2023	eft	Apple.com	-2.99
Check	09/03/2023	eft	Apple.com	-2.99
Check	09/18/2023	eft	NY Times	-6.09
Check	09/11/2023	eft	Albany Times Union	-27.72
Check	09/20/2023	eft	adobe	-19.99
Check	09/30/2023	eft	Glens Falls National Bank and Trus...	-20.00
Check	09/30/2023	eft	Glens Falls National Bank and Trus...	-20.00
Check	09/06/2023	eft	Marshall & Sterling	-50.00
Bill Pmt -Check	09/05/2023	EFT	American Funds	-3,492.44
Bill Pmt -Check	09/07/2023	EFT	Paybee	-449.00
Check	09/18/2023	js	Center For Economic Growth	-110.00
Check	09/14/2023	js	Mikado	-41.89
Check	09/25/2023	refund	Customer	-123.12
Check	09/29/2023	refund	Glens Falls National Bank and Trus...	-8.00
Check	09/29/2023	Th	Amazon	-16.53
Bill Pmt -Check	09/01/2023	268	3N Document Destruction Inc	-35.00
Bill Pmt -Check	09/01/2023	269	Adirondack Technical Solutions	-1,524.99
Bill Pmt -Check	09/01/2023	270	CDPHP	-3,244.24
Bill Pmt -Check	09/01/2023	271	Feldman Consulting LLC	-1,620.00
Bill Pmt -Check	09/05/2023	272	M&M Digital Printing LLC	-359.21
Bill Pmt -Check	09/05/2023	273	Town of Queensbury, Receiver of T...	-3,931.33
Bill Pmt -Check	09/12/2023	274	Behan Communications. Inc.	-2,531.25
Bill Pmt -Check	09/12/2023	275	Harris Beach PLLC	-96.00
Bill Pmt -Check	09/12/2023	276	Empire Theatre Plaza, LLC	-3,445.00
Bill Pmt -Check	09/14/2023	278	De Lage Landen	-230.00
Bill Pmt -Check	09/19/2023	279	AT & T Mobility	-292.14
Bill Pmt -Check	09/19/2023	280	Empire Blue Cross	-39.85
Check	09/19/2023	281	Patricia Hartle ()	-45.55
Bill Pmt -Check	09/21/2023	282	CDPHP	-3,244.24
Bill Pmt -Check	09/21/2023	283	IntegraHR	-2,000.00
Bill Pmt -Check	09/27/2023	284	Adirondack Technical Solutions	-1,524.99
<b>Sep 23</b>				<b>-29,559.08</b>